

Paul Apostolidis

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Education

Cornell University, Ph.D., Government, 1996. M.A., Government, 1993. A.D. White Fellow, 1989-93
Princeton University, A.B., Politics, 1986

Academic positions

Whitman College, Professor, Politics, 8/11-present. Assoc. Prof., 9/03-7/11. Asst. Prof., 9/97-8/03

Honors: Judge & Mrs. Timothy A. Paul Endowed Chair of Political Science, 2007-present

Paul Garrett Fellow, 2004-07

G. Thomas Edwards Award for Scholarship & Teaching, 2006

Teaching areas: Critical theory; participatory action research; race & immigration; Latino politics; cultural studies; American political thought; democratic theory; religion & politics; global studies

Administrative experience:

Director of “Encounters: The First-Year Experience” (supervised 27 faculty), 2011-13

Chair, Politics Department, 7/03-6/06, 1/08-7/08, 7/15-present

Institute for Social Justice, Australian Catholic University, Professorial Fellow, 6/16-8/18.

Research professor in residence 6-8 wks/yr.

Cornell University, Visiting Assistant Professor, Cornell-in-Washington, 9/96-8/97

Books

The Fight for Time: Day Laborers and the Politics of Precarity. Oxford University Press, forthcoming.

Develops a critique of precarious temporalities and prospects for challenging them through a study of work and everyday life among Latin American day laborers in the US, in dialogue with critical-theoretical accounts of neoliberal time. Critically adapts Freire’s popular-education theory, which deeply informs the day labor movement, to design a method for identifying politically and theoretically “generative” themes in worker interviews at Seattle and Portland day labor centers. Focuses on workers’ comments about job health and safety problems, racial and ethnic conflict, and political cooperation.

Breaks in the Chain: What Immigrant Workers Can Teach America about Democracy. University of Minnesota Press, 2010. Explores how immigrants help produce and challenge inter-related regimes of racial biopolitics on the US-Mexico border, in the meatpacking industry, and in US labor law. Develops a Gramscian method of narrative critique to analyze interviews with Mexican immigrant meatpackers in the Pacific Northwest who waged exceptional struggles to democratize their union and workplace. Argues that through their practices and discourses of migration, labor, and political action, immigrant workers both reinforce biopolitical mechanisms of racial domination and generate opposition to these power-operations. Critically re-formulates Foucault’s theory of biopolitics based on this inquiry.

Stations of the Cross: Adorno and Christian Right Radio. Duke University Press, 2000. Interprets the relation between Christian right popular culture and political-economic power in the US based on a critical recovery of Adorno’s cultural criticism. Shows how Christian right narratives reinforce and contest authority in an era of health care corporatization, government legitimacy crises, and backlashes against the Civil Rights and women’s movements. Closely engages the evangelical conservative organization Focus on the Family.

Public Affairs: Politics in the Age of Sex Scandals. Co-edited with Juliet Williams. Duke University Press, 2004. Approaches sex scandals as points of departure for discussing US political culture from various intellectual perspectives including critical race theory, feminist theory, democratic theory, and liberal constitutionalism. Contains my essay “On the Dalliiances of the Commander in Chief: Private Virtue and Political Leadership in Christian Right Narrative” as well as our co-authored introduction.

Published journal articles and book chapters

- “The Lessons of *Jornaleros*: Rancière’s Emancipatory Education, Migrant Artists, and the Aims of Critical Theory.” *Philosophy & Rhetoric*, Vol. 49, No. 4 (2016): 368-391.
- “Migrant Day Laborers, Neoliberalism, and the Politics of Time.” In *Time, Temporality and Violence in International Relations: (De)Fatalizing the Present, Forging Radical Alternatives*, ed. Anna Agathangelou and Kyle Killian. Routledge 2016.
- “Immigrant Workers, Animals, and Sovereignty in the Slaughterhouse.” In *Political Theory and the Animal-Human Relationship*, ed. Judith Grant and Vincent G. Jungkunz. SUNY Press 2016.
- “‘Young Americans’: Rancière and Bowie in *Dogville*.” *Theory & Event*, Vol. 18, No. 2 (April 2015).
---- also in *Breaking the Rules: Gender, Power and Politics in the Films of Lars von Trier*, ed. Bonnie Honig and Lori Marso, Oxford University Press, 2016.
- “Cosmopolitan Politics and the Migrant Day Labor Movement,” co-authored with Abel Valenzuela, Jr., *Politics, Groups & Identities*, Vol. 2, No. 2 (June 2014): 222-244.
- “Economic Oppression and Women’s Interventions: Comments on Mary Hawkesworth’s *Political Worlds of Women*.” *Contemporary Political Theory*, Vol. 13, No. 1 (Feb. 2014): 69-74.
- “Sex Scandals, Racial Domination, and the Systematic Correlation of Power-Modalities in Foucault.” *Journal of Political Power*, Vol 4, No. 2 (Aug. 2011): 179-97.
- “Physionomie ou industrie culturelle? Adorno et la critique de la radio chrétienne de droit.” Translation of 1998 *Philosophy & Social Criticism* article (see below), *Réseaux* 166 (Mai 2011).
- “‘New’ Evangelicals and the Post-Political Horizons of Neoliberalism.” In *Radical Religion: Contemporary Perspectives on Religion and the Left*, ed. Ben Pauli, Rowman & Littlefield, 2010.
- “Immigration, Liberal Legalism, and Radical Democracy in the US Labor Movement.” *Historical Reflections/Reflexiones Historiques*, Vol 35, No. 1 (Spr. 2009): 137-62.
- “From Reflective to Catalytic Genealogy: Immigrant Narratives, Racism, and Identity’s Contingency.” *Theory & Event*, Vol. 11, No. 3 (2008).
- “Feminist Theory, Immigrant Workers’ Stories, and Counterhegemony in the United States Today.” *Signs: Journal of Women in Culture and Society*, Vol. 33, No. 3 (Spring 2008): 545-68.
- “Negative Dialectics and Inclusive Communication.” In *Feminist Interpretations of Theodor Adorno*, ed. Renee Heberle. Penn State University Press, 2006.
- “Hegemony and Hamburger: Immigrant Narratives and Labor’s Challenge to Corporate-Led Globalization.” *Political Research Quarterly*, Vol. 58, No. 4 (Dec. 2005): 647-58.
- “Scanning the ‘Stations of the Cross’: Christian Right Radio in Post-Fordist Society.” In *Radio Reader: Essays in the Cultural History of US Radio Broadcasting*, ed. M. Hilmes & J. Loviglio. Routledge 2001.
- “Homosexuality and ‘Compassionate Conservatism’ in the Discourse of the Post-Reaganite Right.” *Constellations*, Vol. 8, No. 1 (March 2001): 78-105.
- “Action or Distraction? Cultural Studies in the USA.” In *Political Theory and Cultural Studies*, ed. Jodi Dean. Ithaca: Cornell University Press, 2000.
- “Culture Industry or Social Physiognomy? Adorno’s Critique of Christian Right Radio.” *Philosophy & Social Criticism*, Vol. 24, No. 5 (September 1998): 53-84.

Journal publications in progress

- Special section editor, “Against the Day: Day Labor, Domestic Work, and Precarity,” *South Atlantic Quarterly*, Vol. 117, No. 2 (Apr. 2018).
---- Includes my article “Day Labor, Neoliberal Time, and the Politics of Precarity.”
- “Sex Scandals, Reputational Management, and the Neoliberal Condition,” co-authored with Juliet Williams. Forthcoming in *Sexualities*.
- “Immigrant Workers, Biopolitics, and the Alternative Food Movement.” Under revision for resubmission to *Perspectives on Politics*.

Invited lectures and papers

- “The Lessons of *Jornaleros*: Emancipatory Education, Migrant Musicians, and the Aims of Critical Theory.” Conference: *Music & Social Justice*. Institute for Social Justice, Australian Catholic University, Sydney, 8/16.
- “Reification Reconsidered: Anita Chari’s *A Political Economy of the Senses*.” University of Oregon, 6/16.
- “Refugee Workers and the Condition of Precarity.” Sydney Institute for Critical Social Thought, Institute for Social Justice, Australian Catholic University, 5/16.
- “Research and Relevance: Critical-Popular Methods of Social Inquiry.” Sydney Institute for Critical Social Thought, Institute for Social Justice, Australian Catholic University, 5/16.
- “Theorizing Neoliberalism with Day Laborers: The Body-Time of Dangerous Work.” Race and Ethnic Politics Colloquium, UCLA, 4/16.
- “The Fight for Time: Day Laborers and Political Uprising under Neoliberalism.” ISJ-ACU, Sydney, 5/15.
- “Day Laborers and the Neoliberal Fight for Time.” Western Washington University, 5/14.
- “Sex Scandals, Reputational Management, and the Neoliberal Condition.” Co-authored with Juliet Williams. Northwestern University, Interdisciplinary Conference on “Sexual Reputations,” 11/13.
- “Migrant Day Laborers, Neoliberalism and the Struggle for Time.” Univ. of Massachusetts Amherst, Center for Research on Families, 4/13.
- “Neoliberal Time and Popular Education in the Migrant Day Laborer Movement.” Univ. of Virginia, Political Theory Colloquium, 2/13.
- “Immigrant Workers, Racial Biopolitics and the Meat People Eat.” Reed College, 12/12.
- “Time, Crisis and Utopia: Why Marx Matters Today.” Linfield College, 12/12.
- “Migrant Day Laborers, Neoliberal Temporality, and the Politics of Time.” UCLA, Political Theory Colloquium, 11/11.
- “Immigrant Workers and the Biopolitics of Food Production.” UCLA, Labor Studies Center, 11/11.
- “Immigration, Labor, and the Politics of Meat.” Conference on *Eating, Cooking, Culture: The History and Politics of Food*. Center for International Education, Univ. of Wisconsin-Milwaukee, 4/11.
- “New’ Evangelicals and the Post-Political Horizons of Neoliberalism.” Forum on *Fundamentalisms and the Politics of Identity*, Univ. of Chicago, Center for Contemporary Critical Theory, 4/09.
- “State of the Scandal: Immigration, Sex, and Biopolitics in Bristol Palin’s America.” Symposium on the *Marriage in the Shadow of Electoral Politics*, UCLA, Center for the Study of Women, 10/08.
- “Genealogies of Immigrant Worker Protest: Stories from the Zone of Illegality.” Carroll College, Helena, MT, Latin American Studies Program, 3/08.
- “Immigration and Critical Theory in Late Modernity: Narrative, Genealogy, and Counter-Hegemony.” Conference: *Becoming Plural: The Thought of William Connolly*, Swansea Univ., Wales, U.K., 5/07
- “The Politics of Common Sense: Family Devotion and Immigrant Workers’ Struggles.” Colloquium on *Critical Theorizing Today: Social and Cultural Theory for the Present Crisis*, Institute on Globalization and the Human Condition, McMaster University, Hamilton, ON, Canada, 10/05
- “Stations of the Cross: The Politics of Christian Right Radio.” Walla Walla College, 2/02

Professional leadership and service

- Executive Editorial Board Member, *Political Theory*, 9/14-present.
- Best Dissertation for 2014 Committee, APSA Race, Ethnicity & Politics Section, 9/14-8/15.
- Council Member, APSA Foundations of Political Theory Section, 9/10-8/13
- Section Chair, Political Theory, WPSA Annual Meetings, 2011, 2002.
- Prize Committee, *Contemporary Political Theory*, judged best article in this journal for 2010.
- Best Dissertation for 2004 Committee: APSA Foundations of Political Theory Section, 2005.

Book reviews and review essays

- “Time, Theater, and Story: Dimensions of Intercorporeal Resonance in Romand Coles’s *Visionary Pragmatism*.” *Democratic Theory*, forthcoming in 2017.
- “*Democracy Disfigured: Opinion, Truth, and the People*, by Nadia Urbinati. *Global Discourse* (2015): DOI:10.1080/23269995.2015.1079442.
- “Troubling the Waters: Unmooring Theory amid the Currents of Latino Politics.” *The Trouble with Unity: Latino Politics and the Creation of Identity*, by Cristina Beltrán. *Theory & Event* 17.2 (2014).

Book reviews and review essays (continued)

- "Every Twelve Seconds: Industrialized Slaughter and the Politics of Sight, by Timothy Pachirat (Yale Univ. Press, 2011)." *Perspectives on Politics* 11, no. 1 (Mar. 2013): 300-2.
- "The Eyes of the People: Democracy in an Age of Spectatorship, by Jeffrey Green (Oxford Univ. Press, 2009)." *Contemporary Political Theory* 12, no. 1 (Feb. 2013), www.palgrave-journals.com/cpt/
- "Beyond Gated Politics: Reflections for the Possibility of Democracy, by Romand Coles (University of Minnesota Press, 2005)." *Political Theory* 35, no. 4 (Aug. 2007): 532-6.
- "Monica, America, and the Politics of Cultural Studies." *Our Monica, Ourselves: The Clinton Affair and the National Interest*, ed. L. Berlant & L. Duggan (NYU Press, 2001). *Theory & Event* 6, no. 4 (2003).
- "To Serve God and Mammon: Church-State Relations in American Politics, by Ted. G. Jelen (Westview Press, 2000)." *American Political Science Review* 95, no. 3 (Sept. 2001): 733-734.
- "From Margin to Mainstream: *Religious Schools v. Children's Rights* by James G. Dwyer (Cornell UP, 1998)." *Education Review*, Sept. 1998. Co-author Jeanne Marie Morefield.

Conference papers and presentations

- "Migrant Worker Justice and the Postwork Society: Themes in the Day Labor Movement." Western Political Science Association, Vancouver, 4/17
- Workshop Coordinator (Funded), "Time, Temporality and IR in the Anthropocene," International Studies Association, Baltimore, 2/17
- Roundtable, "Time, Temporality and Violence in IR," ISA, Baltimore, 2/17
- Roundtable, "Time, Temporality and Capitalism: Methods of Decolonization," ISA, Baltimore, 2/17
- "Neoliberal Latinidad and Community-Time in the Day Labor Movement." APSA, Philadelphia, 9/16.
- Roundtable, "Author Meets Critics: Joseph Carens' *The Ethics of Immigration*." ISA, Atlanta, 3/16.
- "Fighting for the Job: Day Laborers and Embodied Neoliberal Time on the Corner." APSA, San Francisco, 9/15.
- "Young Americans: Rancière in *Dogville*." APSA, Washington DC, 8/14.
- "Generative Themes: Freirean Pedagogy and the Politics of Research." APSA, Washington DC, 8/14.
- Roundtable, "Author Meets Critics: Samuel Chambers' *The Lessons of Rancière*." WPSA, Seattle, 4/14.
- Roundtable, "Author Meets Critics: Ella Myers' *Worldly Ethics: Democratic Politics and Care for the World*." WPSA 4/14.
- "Cosmopolitan Subjectivities and the Day Labor Movement." With Abel Valenzuela, Jr. APSA, Chicago, 8/13.
- "Tea Party Nativism and the Struggle for Time." WPSA, Los Angeles, 3/13.
- Roundtable, "Author Meets Critics: Craig T. Borowiak's *Accountability & Democracy: The Pitfalls and Promise of Popular Control*." WPSA 3/13.
- "Race, Poverty and Popular Education at Migrant Day Labor Centers." WPSA, Portland, OR, 3/12.
- Roundtable, "Author Meets Critics: Mary Hawkesworth's *Political Worlds of Women: Activism, Advocacy and Governance in the 21st Century*." WPSA 3/12.
- Roundtable, "Race, Empire, Crisis, and the Time of Politics." WPSA 3/12.
- Roundtable, "Author Meets Critics: *Breaks in the Chain: What Immigrant Workers Can Teach America about Democracy* by Paul Apostolidis. Caribbean Philosophical Assoc., Rutgers University, 10/11.
- "Immigration and Time in the Discourse of the Tea Party." APSA, Seattle, 9/11.
- Roundtable, "'There Is No Alternative': Rights and Resistance in Neoliberal Times." APSA, 9/11.
- Roundtable, "Author Meets Critics: *Breaks in the Chain: What Immigrant Workers Can Teach America about Democracy* by Paul Apostolidis. WPSA, San Antonio, 4/11.
- "Day Laborers, the Contested Time of Labor, and Racial Knowledge." APSA, Washington DC, 9/10.
- "Hegemony, Immigration, and Biopolitics in the Neoliberal Age." WPSA, San Francisco, 4/10.
- "Day Labor, Abstract Labor, and the Catalysts of Immigrant Worker Activism." WPSA 2010.
- "Hegemony in Hindsight: Immigrant Workers' Stories of Power in Mexico." Latin American Studies Association, Rio de Janeiro, 6/09.
- Roundtable, "Sex Scandals in the Bush Era." APSA, Boston, 8/08.
- "Legalist Activism and Worker Self-Organization: Immigrant Worker Protest Narratives in the Face of Discipline and Biopolitics." Association for Law, Culture & the Humanities, Berkeley, 3/08.
- "Political Narratives, 'Common Sense,' and Counterhegemony in an Age of Mass Immigration." APSA, Chicago, 9/07.

Conference papers and presentations (continued)

- “They should treat you like a human being, not like an animal”: Immigration, Workers’ Rights, and Hegemonic Despotism in Meatpacking.” WPSA, Las Vegas, 3/07.
- “Gramsci, the Critique of Hegemony, and the Contemporary Politics of Immigration.” Rethinking Marxism, University of Massachusetts Amherst, 10/06.
- Roundtable, “Author Meets Critics: *Beyond Gated Politics* by Romand Coles.” MPSA, Chicago, 4/06.
- Roundtable, “Reflections on the Ten-Year Anniversary of Wendy Brown’s *States of Injury*.” APSA, Washington, DC, 9/05.
- “Critique, Narrative, Counter-Hegemony: What Critical Theory Can Learn from the Struggles of Immigrant Meatpackers.” APSA, Washington, DC, 9/05.
- “Immigrant Worker Narratives and the Disciplines of Liberal Legalism.” International Conference on Philosophy and the Social Sciences, Prague, Czech Republic, 5/05.
- “*La Lucha y La Casa*: Neopolitics of the Labor Movement.” WPSA, Oakland, 3/05.
- “Immigration, Liberal Legalism, and Radical Democracy in the US Labor Movement.” APSA, Chicago, 9/04.
- “Immigration, Industrial Labor, and Hegemony: Gramsci’s Theory of Leadership in Critical Perspective.” APSA, Philadelphia, 8/03.
- “Inclusive Communication, Transnationalism, and the Labor Movement.” APSA, Philadelphia, 8/03.
- “Hegemony and Hamburger.” WPSA, Denver, 3/03.
- “Negative Dialectics and Inclusive Communication.” WPSA, Long Beach, CA, 3/02.
- “Public Affairs: The Politics of Sex Scandals.” With Juliet Williams. WPSA, Las Vegas, 3/01.
- “Gentrification and the Politics of Middle Class Identity in San Francisco’s Mission District.” APSA, Washington, D.C., 9/00.
- “The Dialectic of Enlightenment, Post-Fordism, and the Christian Right.” APSA, Washington, 9/00.
- “Homosexuality, ‘Compassionate Conservatism,’ and the Post-Reaganite Right.” WPSA, San Jose, 3/00.
- “‘The Dalliances of the Commander in Chief:’ Private Virtue and Political Leadership in Christian Right Narrative.” WPSA, Seattle, 3/99.
- “Binding and Unbinding: Homophobia, the Welfare State & Christian Right Radio.” WPSA, Los Angeles, 3/98.

Leadership in Community-Based Research

The State of the State for Washington Latinos, Whitman College, 2005-present (www.walatinos.org)

- Founded nationally recognized Community-Based Research (CBR) program in which students produced annual reports on racial inequalities, policy solutions, and advocacy/action priorities
- Secured and managed a three-year, \$32,500 grant from the Princeton Univ. National Community-Based Research Networking Initiative, 2008-10; \$11,000 grant, Yakima Valley Community Foundation, 2012; \$5,000 grant, Blue Mountain Community Foundation, 2013; \$3,000 grant, BMCF, 2011.
- Initiated systematic public outreach program for students to inform policy makers, organization leaders, media representatives, and local communities about findings and recommendations
- Recruited community partners locally and statewide from organizations promoting voting rights, civil rights, social rights, and civic engagement for Latinos and other communities of color
- Developed/supervised a structure of leadership (faculty, staff, & community members) to facilitate partnerships, train students in research methods, and coach students on policy communication

Article: “Community-Based Research, Race and the Public Work of Democracy: Lessons from ‘The State of the State for Washington Latinos.’” *Journal of Higher Education Outreach & Engagement* 17.4 (2013): 203-221.

Conference presentations and participation

Council on Undergraduate Research. Keynote address: “Community-Based Research and the Public Work of Democracy.” National meeting, St. Joseph, MN, 6/08

Princeton Univ. Community-Based Learning Initiative. Led workshop on “Public Communication about Community-Based Research.” National sub-grantee meeting, Princeton, NJ, 10/08

Campus Compact. Conference on Service Learning at Liberal Arts Colleges. Oberlin College, 4/02

Public and community leadership

KPFA Public Radio: “Against the Grain.” Radio talk show on my paper “Fighting for the Job: Day Laborers and Embodied Neoliberal Time on the Corner.” Berkeley, CA. 1/16.

Washington State Access to Justice Conference, Keynote address: “The Path to Racial Equity: Understanding and Dismantling Racialized Structures and Systems.” Wenatchee, WA. 6/15.

Walla Walla Public Schools, Annual Community Leadership Award, for coordination of community-based research partnerships (2005-14). 6/14.

Walla Walla Public Schools, Diversity Committee. Community participant, 3/12-present.

Association of Washington Cities, Kennewick, WA. Workshop presentation: “Latinos, Voting Rights & Political Under-Representation in Washington State.” 6/13.

Harold Washington Public Library, Chicago. Lecture: “What Immigrant Workers Can Teach America about Democracy and Food.” 4/11

Interfaith Worker Justice, Chicago. Talk on immigrant workers’ rights and faith communities. 4/11

WHPK Chicago, “Radical Minds.” Talk show interview on the politics of immigrant worker movements. 4/11

Immigration & Sustainability: Toward a Multicultural Oregon. Multi-campus regional scholars working group with periodic workshops to share research and plan outreach to state policy makers.

City Club of Portland. Lecture: “Immigration, Labor, & the Politics of Food.” Oregon Public Radio broadcast. 1/10. Podcast: <http://pdxcityclub.org/content/politics-immigration-labor-and-food>

Slow Food of Portland. Organized community forum with four panel presentations including my talk “Immigrant Workers and the Slow Food Movement – Seeking Common Ground.” 6/10

CASA Latina Workers Center, Seattle. Workshop: “Working Together for Health & Safety” (in Spanish). 6/10

Pacific NW Labor History Assoc. Talk: “Organizing Immigrant Workers: The Battle at Tyson.” Portland, 6/10

Univ. of Washington, NW Center for Occupational Safety & Health, Seattle. Grand Rounds: “Breaking the Chain: Immigrant Narratives and the Politics of Work-Related Injuries in Meatpacking.” 11/07

League of United Latin American Citizens. Keynote address: “The ‘State of the State’ for Washington Latinos.” Washington State annual conference, Leavenworth, WA, 5/07

Safe Work/Safe Food. Founded and ran nonprofit organization cooperating with transnational, national, and local groups to support immigrant workers’ rights. Walla Walla, WA, 3/03-2/05

Immigrant Workers Freedom Ride. Coordinated local events and housing for Seattle and Portland bus riders and supporters en route to New York, Walla Walla, WA, 8/03-9/03

Parents & Friends of Lesbians And Gays (PFLAG), Board of Directors. Walla Walla, WA, 9/00-9/02

Language studies abroad

Spanish: Instituto Chac-Mool, Cuernavaca, Mexico, 6/03

German: Goethe Institut and Freie Universität, Berlin, Germany, 9/93-12/93

Modern Greek: learned through travel in Greece, college courses, and family

Professional political experience

Issues Director for Pennsylvania, Clinton-Gore ‘92. 8/92-11/92. Wrote briefings for candidates and surrogate speakers. Directed research on targeted issues. Organized “rapid response” network of media spokespersons. Designed campaign advertisements and literature. Hired, trained, and supervised staff.

Regional Field Coordinator, Dukakis-Bentsen ‘88. 8/88-11/88. Directed campaign operations in northeast Pennsylvania and Tampa Bay, Florida. Coordinated relations with constituency groups, public officials, and regional media. Developed and managed organizations of over 300 volunteers in each region.

Deputy Finance Convention Manager, 1988 Democratic National Convention. 5/88-7/88. Managed convention operations to host National Finance Committee members.

Field Organizer, Dukakis for President ‘88. 7/87-5/88. Developed volunteer organizations for caucuses/primaries in Iowa, Florida, Michigan, and Ohio. Liaison to Greek-American communities.

Legislative Correspondent, US Representative Frank J. Guarini. 2/89-7/89. Wrote floor statements and constituency correspondence. Supervised student interns.

Policy Analyst, Massachusetts Department of Public Welfare. 7/86-6/87. Coordinated policy changes for employment/training and emergency shelter programs.